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There isn't a single powerful individual in a position of trust and responsibility today, who at some time or stage in his life, has not been subject to attack,--either a loud open barrage, or the deadlier sniping variety. Each in his own way, he's had to acknowledge the source and the purpose of the attacks before he was able to analyse them, and prepare his own methods of defeating them. Some of the worst of them have been so skillfully organized, that to the naive, they would have appeared as a series of disorganized, unconnected incidents. If they'd been allowed to continue, the object of the attacks would inevitably have been so gradually demoralized and weakened as to be rendered powerless, had he not realized in time exactly what was happening to him. It is this realization, this astuteness, which we urgently require today.

The man with the chronic attacks of pain which so gradually increase in intensity that he's almost unaware of this increase, and unwilling to face the shocking reality that his usual remedies are no longer effective, has two choices: he can continue to "carry on" with suicidal doggedness, or he can sit down and take stock. By steeling himself to face the issue, he admits he's the victim of an as yet undiagnosed disease, and having decided with honesty and hope that he's in a state of emergency, he can seek out the best diagnosticians, praying that he has left himself time to save his life.

TIME then, is only on that side which knows how to use it. We, our nation, are in a state of emergency today, and only a score of people know it. With so few possessed of this insight, there is only one way to save us from destruction as a nation, and as a free civilization.

We ask that this Congress face the issue squarely. OPENLY PROCLAIM OUR COUNTRY TO BE IN A STATE OF EMERGENCY, so that we can beat the stopwatch the enemy is holding over us. Warfare involves more than the use of military hardware. Though we must keep our best defense, with the finest of super-weapons, we must accept the fact that there may never be a military showdown or hot war. There is a far deadlier type of warfare which the communist world have perfected to such an exact science that its entire effectiveness lies in the inability of the free world's moral mind and conscience to penetrate or cope with such perfected deviousness. We are men of written and open dealings. Our communist opponents' greatest strength lies in their knowledge of our straightforwardness, our predictability. In brief contrast, they are men who are masters of the 'fine print in the contract', the distortion of the written and spoken word, the sincerely outstretched hand concealing the poison-tipped dagger, the generous givers of Trojan Horse gifts. This will go down in history, if we are sufficiently victorious to write history, as the Age of Crippled Semantics, which will leave in its wake a world system designed to make George Orwell's predictions a heaven by comparison. The only safe thing we can predict about the fast-growing Kremlin-Peking abcess, is its unpredictability. Their main goals of world conquest are on open record, and though their means and methods of conquest seem to weave and stagger, backtrack then slide forward, their goals will be reached at a progressively rapid rate unless the men of Congress seize the initiative, and form with judicious haste a Joint Congressional Committee on Cold-War Strategy.

By openly proclaiming a state of emergency, and forming a Joint Congressional Committee on Cold-War Strategy, we can effectively study the invisible face of the enemy, study his tracks, spotlight the often complete lack of relationship between his words and deeds, and become so familiar with his plans, that by anticipating all his voracious desires, we can circumvent their fruition. Our failure to acknowledge in concrete fashion that we have been losing the Cold War for thirty years, our failure to acknowledge realistically that a new age of nuclear and unorthodox physical weapons requires the perfection of psychological weapons, has left us defenceless in our ignorance of Cold War Strategy. The war is being won from us by cold war strategy. Since these cold-war weapons are the ones our enemy currently finds most desirable, and most capable of bringing all our valuable resources and real estate for which they lust, into their orbit without having to destroy most of it first, it's our responsibility to turn on them with all the brilliance, skill, and righteousness in our command, and employ on them the very weapons of strategy which they have used for so long, with such great success.

This task, enormous at first glance, will diminish in direct proportion to the diligence with which it is tackled. We have the brains, we have the dedicated, self-sacrificing people who have been frustrated and stifled by their 'Cassanova'-knowledge. Though the failure we have been enduring in this Cold War has made the names of Patrick Henry and Paul Revere infamous, there exists a nucleus of people who can lead us away from the mass slave-labor camps to which the Kremlin tried Pipers are tracking us.

Khrushchev and his Board of Directors are disciplined in science and well-armed with engineering. They are schooled in economics and political theory. They speak all languages. They have learned to manipulate and use as weapons of subversion, many areas which we as free men hold sacred. Men are tools, communications are tools to them. If world opinion is mobilized against us by propaganda, we will continue to lose markets, air bases, and access to strategic raw materials. Under cover of nuclear blackmail, with which they've "conned" us into thinking of "graceful" surrender, they hope to seize the world pie and exploit a whole range of weapons which America has not bothered to develop. We've permitted ourselves to be outclassed in all the intangibles. Their economic warfare doesn't make the spectacular display their Sputniks and super-weapons do. They don't furnish the "body", the drama to shock us out of our stupor. But these intangibles, if we do not outclass them, will lead us to a surer destruction, less costly to the Communist world.

Certain conclusions are inescapable: the U.S. and its NATO, SEATO, and Baghdad partners do not have any sophisticated, up-to-date machinery for prosecuting non-military warfare or for defending themselves from indirect, ambiguous aggression. Just as massive retaliation cannot deal with certain "limited war" situations, the Military cannot cope with economic, political, and opinion-forming aspects of combat. In today's world, cultural exchanges and formal diplomacy are kindergarteners dressed in their parents' finery. The West needs a NATO General Staff for ideological, political, and economic warfare.

Unless the free world dares to break through the barriers of tradition and emerge from its complacency, a new era of warfare itself, Khrushchev will prove right in his complacent and oddly sober boast that our grandchildren

ment on proposed JOINT CONGRESSIONAL COMMITTEE ON COLD-WAR STRATEGY

will live in a Soviet Socialist America.

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There is a stupendous, First Aid job to be done. We must alert our own people to the scope and complexity of the threat, while we ourselves are learning more about this modern-age problem. We must create public opinion which will strengthen our national defense efforts and guard against disorientation by the devious tactics of the Soviets' well-developed fourth dimensional warfare.

We must plan to create new machinery inside the government which can stop the Soviet wedge that keeps a powerful government "engine" operating on diluted fuel. The Soviet non-military apparatus is financed at the level of some \$4.5 billion a year, and offers jobs to the most aggressive, imaginative members of Soviet society. Whereas, our USIA is woefully inadequate for this task, in purpose, doctrine, scope of operations, personnel, and funds.

A Joint Congressional Committee on Cold-War Strategy should develop a study group to analyze the need for establishing a Secretary for Non-Military Warfare, co-equal with the Secretaries of Army, Navy, and Air.

This Joint Committee should plan for the immediate creation of a Board of Economic Warfare. This Board or Commission would be independent of both State and Defense. It should be in a position to urge that this Board shall give our industry, banking, and commerce effective leverage in the world economy.

A study should be made of the practical value of a volunteer Freedom Legion, as an answer where the Soviets and the red Chinese threaten in crises, to send "volunteers". Special divisions of free Hungarians, free Russians, free Poles, etc. might be held as reserve units for special missions. Free Russian or Ukrainian units could, through their special abilities to use psychological warfare against Soviet conscripts, demoralize Kremlin plans.

The Joint Committee on Cold-War Strategy might consider, in its role as coordinator for cold-war strategy, the creation of a career service for a small corps of intelligence, psywar, and information officers who have special aptitudes in these areas. As matters stand now, as soon as a man masters this peculiar trade, he is assigned back to troops.

As leaders of the free enterprise system, we might serve the free world by creating a semi-governmental International Information Service, which would provide free institutions in the NATO area or Latin America, with the same professional counsel that American banks and corporations get from their own skilled talent, such as International Finance Corporation.

A Joint Committee on Cold-War Strategy should serve as a catalyst to develop an Institute for American Strategy, to which students from all walks of American life may be enabled to study how to analyze the propaganda listed on us, study communist techniques of subversion and political warfare, and American philosophy and free enterprise system. This would be true education for survival. There is no need to copy communist training methods, but to develop leadership at all levels, who really understand the methods of the enemy, and have sufficient vitality and foresight to frustrate Soviet goals in all the many ways compatible with our own.